



Centre for Information Policy Leadership

— HUNTON ANDREWS KURTH —



Instituto Brasileiro de Direito Público

# **CIPL/IDP Webinar: Top Priorities for Organizations when Implementing the LGPD**

Friday, 31 January 2020

# Welcome and Introductions

**Bojana Bellamy**, President, CIPL



Facilitator

**Bojana Bellamy**

*President at CIPL*



**Alexandra Cebulsky**

*Senior Legal Counsel Data  
Privacy, Accenture*



**Vanessa Butalla**

*Legal Director, Serasa Experian*



**Teresa Patraquim da  
Conceição**

*Head Privacy Team –  
International at Novartis*

BRIDGING REGIONS | BRIDGING INDUSTRY & REGULATORS | BRIDGING PRIVACY AND DATA DRIVEN INNOVATION

## ACTIVE GLOBAL REACH

**85+**

Member  
Companies

**5+**

Active Projects  
& Initiatives

**20+**

Events annually

**15+**

Principals and  
Advisors

We

**INFORM**

through publications and  
events

We

**NETWORK**

with global industry and  
government leaders

We

**SHAPE**

privacy policy,  
law and practice

We

**CREATE**

and implement best  
practices

## ABOUT US

- The Centre for Information Policy Leadership (CIPL) is a global privacy and security think tank
- Based in Washington, DC, Brussels and London
- Founded in 2001 by leading companies and Hunton Andrews Kurth LLP
- CIPL works with industry leaders, regulatory authorities and policy makers to develop global solutions and best practices for data privacy and responsible use of data to enable the modern information age



Twitter.com/  
the\_cipl



<https://www.linkedin.com/company/centre-for-information-policy-leadership>



[www.informationpolicycentre.com](http://www.informationpolicycentre.com)



2200 Pennsylvania Ave NW  
Washington, DC 20037



Park Atrium, Rue des Colonies 11  
1000 Brussels, Belgium



30 St Mary Axe  
London EC3A 8EP

### Effective Implementation and Regulation Under the New Brazilian Data Protection Law (LGPD)

#### Information Sharing

- Facilitating information sharing
- Relevant regulatory and political data protection developments in Brazil and the globe

#### LGPD Implementation

- Informing and advancing constructive and forward-thinking interpretation of key LGPD requirements
- Facilitating consistent LGPD application
- Drawing from global experiences

#### Industry Experience and Best Practices

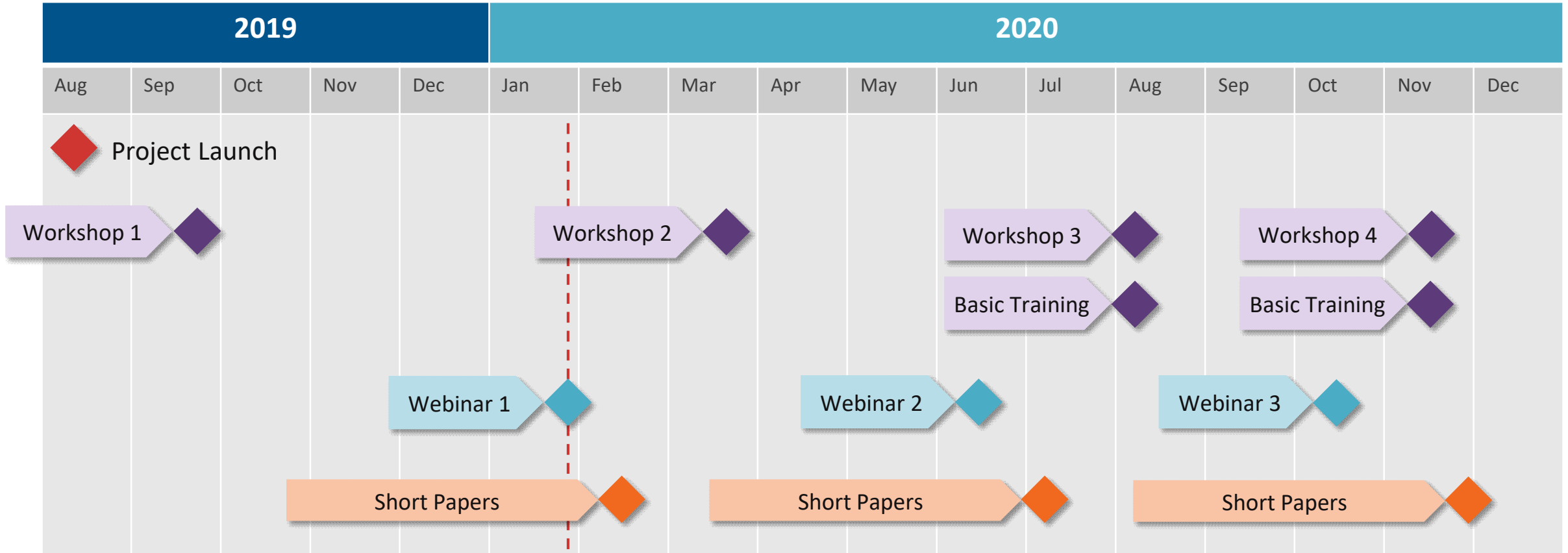
- Providing a forum for discussion and reflections on LGPD implementation and challenges
- Contributing to, and learning from, best practices
- Streamlining implementation measures

#### Effective Regulation

- Promoting effective regulatory strategies – innovative regulatory methods and constructive engagement with organizations
- Drawing on international regulatory experiences
- Reflecting upon the essential role of the ANPD

# CIPL-IDP Joint Brazil Project

## Project Activities and Timeline



*Additional webinars and other activities may be organised.  
Timeline above is indicative.*

# CIPL Accountability Framework

Organisations must be able to demonstrate accountability – internally and externally

Accountability is not static, but dynamic, reiterative and a constant journey



Accountability requires comprehensive privacy programmes that translate legal requirements into risk-based, verifiable and enforceable corporate practices and controls

Company values and business ethics shape accountability

# LGPD and Accountability

<b>Leadership and Oversight</b>	<ul style="list-style-type: none"> <li>• Data protection officer</li> <li>• Mandatory LGPD governance program integrated into the organization's general governance structure</li> </ul>	
<b>Risk Assessment</b>	<ul style="list-style-type: none"> <li>• Impact assessment report as requested by the ANPD</li> <li>• Risk assessment of data incidents</li> </ul>	<ul style="list-style-type: none"> <li>• Risk-based approach to development of codes of conduct</li> <li>• Systemic assessment of impact on, and risk to, privacy as part of LGPD governance program</li> </ul>
<b>Policies and Procedures</b>	<ul style="list-style-type: none"> <li>• Legal bases and fair processing</li> <li>• Anonymization procedures</li> <li>• Retention and deletion</li> <li>• Review of automated decisions</li> <li>• Data transfer mechanisms</li> <li>• Internal technical and organisational measures to comply with LGPD</li> </ul>	<ul style="list-style-type: none"> <li>• Security measures for processors</li> <li>• Further technical measures required by the ANPD</li> <li>• Privacy by design</li> <li>• Vendor/processor contracts</li> <li>• Procedures for response to individual rights</li> <li>• Codes of conduct</li> </ul>
<b>Transparency</b>	<ul style="list-style-type: none"> <li>• Access to information about data processing</li> <li>• Special measures for transparency when processing is based on legitimate interests</li> <li>• Special notices for children and elderly</li> </ul>	<ul style="list-style-type: none"> <li>• Goal of the LGPD governance program of building a trust relationship with individuals through transparency and participation mechanisms</li> <li>• Publication of codes of conduct</li> </ul>
<b>Training and Awareness</b>	<ul style="list-style-type: none"> <li>• Ability to demonstrate commitment to adopt internal procedures and policies resulting from the LGPD governance program – training implied</li> </ul>	
<b>Monitoring and Verification</b>	<ul style="list-style-type: none"> <li>• Evidencing consent</li> <li>• Verifying parental consent</li> <li>• Legitimate interest impact assessment</li> <li>• Internal records of processing</li> </ul>	<ul style="list-style-type: none"> <li>• Internal and external compliance monitoring for the LGPD governance program</li> <li>• Assessment of effectiveness of the LGPD governance program</li> </ul>
<b>Response and Enforcement</b>	<ul style="list-style-type: none"> <li>• Data incident response plans and remediation, breach notification</li> <li>• Audit for discrimination resulting from automated decision-making</li> <li>• Processor liability</li> </ul>	<ul style="list-style-type: none"> <li>• Demonstrating effectiveness of the LGPD governance program</li> <li>• Sanctions for non-compliance</li> <li>• Mandatory public consultation for ANPD guidance and requirements</li> <li>• Public hearings organised by the National Council</li> </ul>





## Speaker Presentations



## Open Discussions

All participants are encouraged to submit questions and comments through the Q&A box in the Zoom Application

# How to implement new law requirements? Lessons from the GDPR project

**Alexandra Cebulsky**, Senior Legal Counsel  
Data Privacy, Accenture

# How to implement new law requirements?

**Alexandra Cebulsky**, Senior Legal Counsel Data Privacy,  
Accenture

- Key considerations to set up a project
- Dealing with a new law: How to know when nobody knows?
- The project end and no end of the story

# How to implement new law requirements?

Alexandra Cebulsky, Senior Legal Counsel Data Privacy,  
Accenture

## Key considerations to set up a project:

### 1. Budget

- Request early!
- Consider team, external resources, technology and tools, communication and training as cost drivers

### 2. Project Organization/Stakeholders

- Identify your stakeholders and your sponsor: Who is owning processes? Who is responsible for new processes to be implemented, especially who will run controls?
- How to make decisions and who are the decisionmakers?
- Have a project organization with clear reporting lines, consider mixed teams!

### 3. Approach:

- Define your goal - being compliant does not necessarily mean all is perfect!
- Think about how you are running the project and which approach you do use (big bang or pilot). Think about iterative approaches and workstreams set up – but keep it manageable!
- Plan in change management (comms/training) from the start.
- Consider time and resources and budget for technology or process changes

# How to implement new law requirements?

**Alexandra Cebulsky**, Senior Legal Counsel Data Privacy,  
Accenture

## Dealing with a new law:

### 1. What does it mean for your organization?

- Read and identify the requirements: What is really new?
- Get input from external advisors, guidance and leverage your network to help interpret
- Set up guidance papers for your company to align views and perspectives
- Check (assess) which requirements your company is already meeting vs. not meeting
- What are the consequences of the gaps? What is a must do vs a nice-to-have
- Don't be afraid to change your view

### 2. Leverage your stakeholders!

- Educate them
- Include them into solution finding and designing
- Listen to their needs

### 3. Implement new processes, roles and new controls

- Use policies, procedures, training and communication
- Identify where controls would fit best and who will monitor them

# How to implement new law requirements?

Alexandra Cebulsky, Senior Legal Counsel Data Privacy,  
Accenture

## The project end – no end of the story!

### 1. Plan the project end early!

- How do you transition into BAU (Business as Usual)?
- Piloting? Do you have to build in improvements?
- Start working on communications to all people early!

### 2. Check if you met the goal!

- Plan in a review or assessment
- Leverage third parties or IA to get a third opinion
- Monitor the processes
- Monitor the “others” – listen to what other companies share

### 3. Re-Charge and Adopt

- Finetune and adopt
- Consider improvements based on feedback

# A practical approach to an LGPD implementation plan

**Vanessa Butalla**, Legal Director, Serasa Experian

# A practical approach to a LGPD implementation plan

**Vanessa Butalla**, Legal Director, Serasa Experian

## Where did we start?

- Educated and engaged main stakeholders on LGPD, including senior management
- Formed a multidisciplinary team
- Defined a governance structure
- Run a macro analysis on what are the main potential issues to be addressed

## What are the activities around implementation?

- Regulation
- Services and products
- Processes and systems
- Communication
- LGPD assessment (commercial and non-commercial databases)



# A practical approach to a LGPD implementation plan

**Vanessa Butalla**, Legal Director, Serasa Experian

## What is the LGPD approach at Serasa?

- Three-pillar approach
  - Legal grounds for data treatment
  - Principles
  - Data subjects' rights

## Some lessons learned from Experian UK's GDPR implementation

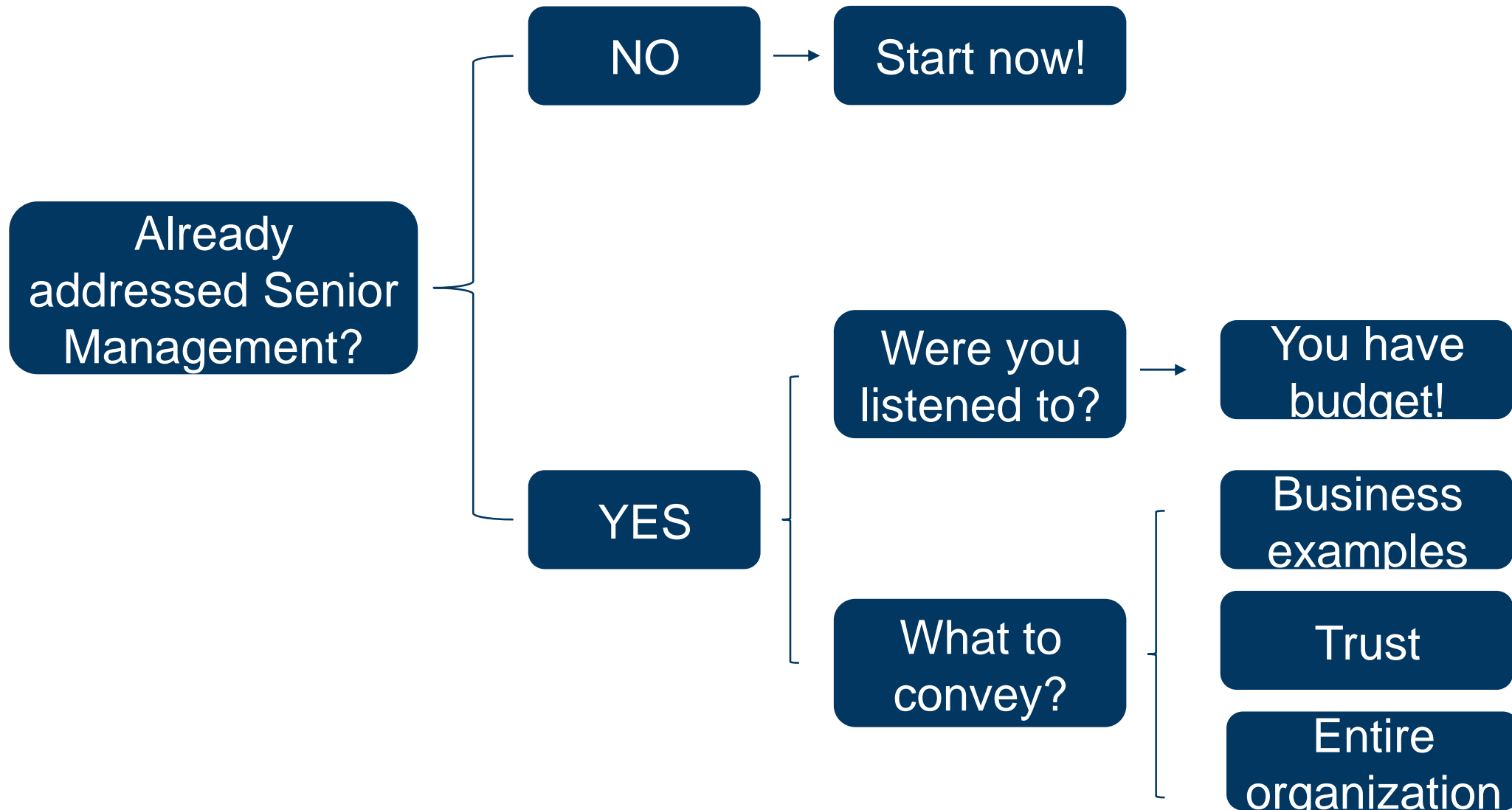
- Be fast to make major decisions
- Define quick wins and start implementing ASAP
- Define budget and systems adjustments ASAP

# How to tackle and adapt to LGPD: opportunities & challenges

**Teresa Patraquim da Conceição**, Head  
Privacy Team – International, Novartis

# Senior Management Engagement

**Teresa Patraquim da Conceição**, Head Privacy Team –  
International, Novartis



# Privacy Program – Culture & Maturity

Teresa Patraquim da Conceição, Head Privacy Team –  
International, Novartis

Broadly speak about privacy & data protection

Focus on why privacy matters (not penalties)

Educate on privacy fundamentals

Engage internally, be transparent

# LGPD Adaptation - Specificities

**Teresa Patraquim da Conceição**, Head Privacy Team –  
International, Novartis

Ground Zero – know your company core business and drivers

The right internal stakeholder at the right time: team work

Share / receive knowledge engaging with vendors

Establish processes



# Open Discussions

All participants are encouraged  
to submit questions and  
comments through the Q&A box  
in the Zoom Application

**Bojana Bellamy**  
President, CIPL  
[BBellamy@huntonak.com](mailto:BBellamy@huntonak.com)

Centre for Information Policy Leadership  
[www.informationpolicycentre.com](http://www.informationpolicycentre.com)

Hunton Andrews Kurth Privacy and Information Security Law Blog  
[www.huntonprivacyblog.com](http://www.huntonprivacyblog.com)



@THE\_CIPL



linkedin.com/company/centre-for-information-policy-leadership